## Extra-financial performance statement 2021/2022





66 This world cannot change simply because we want it to change.It will change when we are the change ourselves. 99

**Cyril Dion** French writer, director, poet and environmental activist.





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The Covid 19 crisis, which is perhaps not yet completely behind us, has had a profound effect on our activity in many respects: event, social, economic, etc.

The diversity of our know-how and an unfailing internal social cohesion supported by the confidence of our clients have enabled us not only to experience only a slight decline in activity but also to be able to strengthen our footprint on our national market. Nothing is by chance. It is undoubtedly this atypical state of mind, the DNA of our values combining social and economic models. which allows us to carry out the projects that will shape our future. The last of these is the acquisition, in November 2021, of the video-mobile business of our French colleague EUROMEDIA. This will bring in more than 130 new employees. The overall organization chart of the new entity was guickly harmonised and the various working time agreements were unified. The employees' tasks are clear and they can work with confidence. While no jobs in the company were threatened during the Covid-19 period, and each operator's departure was replaced, we even went so far as to create about thirty new positions. We are committed to getting our employees, both new and old, to work together on a single project: to be the market's preferred audiovisual service provider. And to continue to manufacture, on the basis of excellence, the television of today and tomorrow.

The continuity of our CSR approach is intrinsically linked to this project, which will enable us to accentuate it. We are committed to a discourse and are carrying out strong actions within our corporation and with our teams. In this respect, we have consulted our employees and partners through a materiality matrix in order to identify

their expectations in the development of our CSR policy. The numerous and encouraging feedbacks encourage us to implement concrete actions and to pursue our current projects. These include the development of My TV School. our training school created in 2019, which will be recognised as an external training organisation in September 2021, the development of waste sorting and recovery (implementation of sorting at source on all our TV sets and at the head office, destruction of administrative archives. etc.), the development of our environmental policy, and the development of our social responsibility policy. ), the development of our environmental policy (maintenance of green electricity on all sites and elimination of single-use plastic, etc.), the development of responsible purchasing by favouring «made in France» whenever possible, and participation in solidarity events such as concerts in support of Ukraine or Solidays in aid of Sidaction.

In addition, with our regional agencies, we strive to maintain employment in the areas where our employees live, and to move closer to the locations where we shoot to reduce our carbon footprint.

In 2022, our ECOVADIS score is 5 points higher than in 2020 (66/100 vs. 61/100), placing us in the top 2% of companies evaluated by the platform in our sector of activity and in the top 25% for all companies combined. This result encourages the women and men of our company to continue their efforts and to take up the many challenges facing our sector. We are committed to combining the passion that drives us on a daily basis with a spirit of solidarity and responsibility.

And together we will succeed.

## an inicue company

AMP VISUAL TV is **one of Europe's leading providers of television filming services**. We provide our clients with our know-how and passion at all stages of filming, in the studio or on location, in France or abroad.

Since 1986, the company has built up a loyal and enthusiastic team. They have created and developed a unique state of mind made up of commitment, determination, curiosity, imagination and the quest for excellence.

AMP and VISUAL TV were created together on the Atlantic coast: VISUAL TV in Nantes and AMP in Les Sables-d'Olonne by Gilles Sallé, the company's current CEO. The union of the two entities in 2007 has enabled the development of a successful economic and social model and the projection of the company to a major international level. The culture of permanent innovation, both in the fields of technology and services and in the internal organization, is at the heart of our corporate strategy.

Today, the Group has more than **500 permanent employees**, all of whom are passionate about and committed to providing the best service.





#### HISTORY OF AMP VISUAL TV

#### OUR LOCATIONS IN FRANCE



# Key figures

The 2021/2022 financial year was marked by two major events that had a positive impact on the company's activities. On the one hand, we witnessed **the removal of the health measures,** which led to a significant resumption of our filming activities and the return of employees to the sites. On the other hand, and most importantly, **we took over the videomobile activity of EUROMEDIA FRANCE**, which successfully strengthened our position as the leader in audiovisual technical services in France. This unique opportunity will consolidate our critical size, which is essential for our long-term survival. The benefits of this acquisition are detailed in a specific focus in the coming pages.



#### **OUR ACTIVITIES**



1756 SPORTS EVENTS PER YEAR INCLUDING 150 ABROAD

#### PREMIUM

Production of audiovisual shoots on location using mobile technical equipment (OB vans, fly control units, etc.)



21 MOBILE UNITS

#### SIMPLIFIED PRODUCTION

Production of audiovisual shoots on location using mobile technical equipment (OB vans, fly control units, etc.)



#### **14** MOBILE UNITS



**RF ACTIVITY** 

**11,8** MILLION EUROS **700** SHOOTS PER YEAR

153 HOURS OF RELAY AIRCRAFT

A service entirely dedicated to the deployment of all RF systems required for filming



100 RF HD/UHD LINKS 4 ELECTRIC SCOOTERS 2 PRESSURISED AIRCRAFT



**TV SETS & STUDIOS** 

associated services to produce your programmes with peace of mind.



25 STUDIOS FROM 120 TO 2090 M2 8 FIXED CONTROL ROOMS



# business model

#### OUR POSITION IN THE VALUE CHAIN

AMP VISUAL TV is present in these **3 segments** 



#### **OUR RESOURCES - 5 ASSETS**

#### Human IIII

521 permanent employees + More than 1,500 temporary employees each month A passionate and trained staff A company on a human scale with few hierarchical levels A quality social climate

#### Economical €

A founding chairman and majority shareholder A long-term shareholder A business model based on service and innovation

#### Environmental 🐉

Our energy consumption Our use of buildings Our modes of transport Our waste

#### **Soc**ial ⊕

Our local and responsible commitment Our ethical and purchasing commitment Our promotion of CSR values

#### Production

25 studios in the Paris region & a network of 4 regional agencies A large fleet of vehicles Mobile and adaptable technical resources Expertise in the entire production chain of television programmes WITH OUR VARIOUS BRANDS, WE PROVIDE OUR CUSTOMERS WITH OUR KNOW-HOW ON THE ENTIRE PRODUCTION CHAIN FOR TELEVISION SHOOTS.



#### FOR OVER 35 YEARS, OUR AGILITY AND EXPERTISE HAVE BEEN A MAJOR ASSET IN AN INDUSTRY BASED ON TRUST.

TECHNICAL

COORDINATO

CLIENT

Assembly of existing technologies. A wide range of products capable of meeting all market demands

Agile organisation of staff and materials Coordination with any other service providers, stakeholders and external authorities

#### OUR FIGURES AND ACTIONS

#### Human IIII

64.7 million euros of payroll Promotion of well-being at work
6 social agreements signed
Internal & external training school MY TV SCHOOL
3,032 hours of training completed
Professional equality index M/F 2021: 86/100

#### Economical €

145.2 million euros in turnover21.6 million euros in EBITDA90% market share in France

#### Environmental 🦆

Consumption of green electricity Use of electric and hybrid vehicles Waste recycling and circular economy Carbon footprint calculation

#### Social

**119** local suppliers, including **51** from Vendée Responsible purchasing charter Ethical code of practice EcoVadis 2022 Silver Medal Score of **66/100** 

#### Production 🗗

20,000 hours of programmes produced 9,000 shoots completed

#### OUR KEY INDICATORS

#### Human 🎬

The number of days of absence The number of agreements signed with the IRP The number of hours of training provided Frequency and severity rate of accidents at work Professional equality index for men and women Number of RQTH beneficiaries

#### Economical €

Amount of turnover The amount of EBITDA Market share in France

#### Environmental 🐉

Electricity consumption of sites Fuel consumption of vehicles Quantity of CIW and batteries Calculation of CO2 emissions

#### Social Number of local suppliers Number of ethical documents Number of promotional actions

Production

The number of hours of programmes made Number of TV coverages THE ASSOCIATED SDG\*

## 



\* Sustainable Development Goals

## perspectives

#### A CONCENTRATION OF PLAYERS

Twenty years ago, there were 20 of us, and the number of technical service providers has been considerably reduced, either by disappearance or by a concentration phenomenon. We have thus gone from a small number of fifteen to three major players. Of these 3 players :

After its bitter failure on the football market, Mediapro withdrew its technical resources and liquidated its French subsidiary by laying off its staff;

EUROMEDIA FRANCE is selling its French mobile video business to us.

We therefore find ourselves in a very dominant position, in a market where competition still exists (internal resources of France TV and Canal+, possibility of entry of large international players such as NEP, and growth of small national providers).

#### CONCENTRATION OF THE MAJOR MEDIA

There is a strong tendency for our clients to come together, giving rise to global players (DISCOVERY with WARNERMEDIA, the French BANIJAY which became the number one TV producer by taking over ENDEMOL, etc.) or European players (TF1/M6 merger project, strong growth of the French producer MEDIAWAN, etc.). These players, with their growing market shares and powerful bargaining power, are strongly increasing their quality and reliability requirements, which are essential for live broadcasts or live conditions.

#### EMERGENCE OF THE NABS

Google, Apple, Facebook, Netflix, and especially Amazon, which acquired the largest share of football rights in France, after Roland-Garros... after taking over MGM!

#### **EMERGING TECHNOLOGIES:**

- Format changes are constantly forcing us to make heavy investments (UHD, HDR, IP...).
- Technology is forcing us to rethink our production processes in depth (Digital/OTT, AI, Remote Production...). These upheavals are already having an impact on our organizations and represent both risks and opportunities.

#### A BUOYANT ECONOMIC CONTEXT

Thanks, in particular, to a level of activity well above forecasts, the 2021/2022 financial year has proved exceptional, generating significant results which reinforce the group's financial

#### strength.

These results will allow us to invest in the modernisation of our technical resources (3 new Millenium OB vans will be delivered in the coming months) and also to recruit the staff necessary to meet the demand of our markets: more than 70 new permanent staff are planned for the year.

We are also taking advantage of this favourable situation to optimise our organisation by improving our key processes and our IT tools.

#### **CHANGES IN DEMAND IN FRANCE**

Increased segmentation of demand towards two supply segments:

- PREMIUM» filming, which is carried out using our range of large OB vans (Optimum, Extender, Millenium and Millenium Signature), which characterise the Group's «historic» business in mobile video.
- ALL-IN-ONE PRODUCTION» shoots (generally 2 to 6 cameras) meet the growing demands of productions with a generally national audience and a limited number of deliverables. They are carried out using mixers that automate some of the director's support functions.

#### As a result:

The market has become bipolarised around these two segments, whose barriers to entry are :

- Very high in the Premium segment, which is aimed at extremely demanding clients, and whose services are recognized and valued, can only be carried out by leading players, with proven expertise and significant technical resources (personnel and equipment) in terms of both volume and cost;
- Rather weak in the All-in-one Production segment, where services are characterised by their number and cost optimisation. This facilitates the emergence of new players capable of meeting the demands of this market.

Present in these two segments, AMP VISUAL TV also benefits from the strength of its digital activities, which enable the management and publication of incoming and outgoing image flows. It has also successfully developed new business segments, such as the coverage of Haute Couture events.



# strategies

#### CAPITALISING ON OUR FUNDAMENTALS

#### Strong brands that embody our businesses and offerings

Around the company's PREMIUM business, they address complementary market segments by creating synergies that generate value.

#### Service to our customers

Differentiating ourselves on the excellence and professionalism of our employees, so that it is better recognized.

#### Team commitment

A social foundation based on mutual respect and trust, for better expression of skills and recognition of initiative.

#### A leading company in France and in the top 5 worldwide

The result of a relevant strategic project and a proven organization. Continuous improvement of the performance and competitiveness of our activities is an unavoidable priority.

#### OUR GOALS

#### **Uses and markets**

Let's adapt our offers to the multiplication of media and to new uses of media consumption. Especially, at a time when the health crisis seems to be normalising.

#### **Technology**

Let's innovate and invest to meet the needs of our customers and maintain our position in France and internationally.

#### **Customers**

Let's transform our methods according to the evolution of our customers and their expectations and open up to new clients.

#### Our economy

Let's continue the transformation of our economic model in order to consolidate a significant and sustainable profitability.

#### <u>We</u>

Develop our social base on the basis of trust and commitment to a responsible, virtuous and sustainable company.

#### HIGHLIGHT 2021-2022

## Expand to sustain the business

In November 2021, we took over the mobile video business of **EUROMEDIA FRANCE**, which successfully strengthened our leading position in the French audiovisual market.

This new position already has many advantages. It has enabled us to consolidate our fleet of vehicles, to optimise our logistics and rental costs and, above all, to integrate new, high-quality employees. We went to meet them to discuss their wishes and discover their skills.



#### PROJECT OPPORTUNITIES:

The acquisition of EUROMEDIA FRANCE mobile video business has significantly strengthened **our strategic position in the French market** and brings us an **international recognition**.



Annual turnover increasing to **30 million euros,** mainly for the sports activity



The takeover of 130 permanent employees



The integration of **6 OB vans** into our fleet



1,500 additional TV coverages per year



Our companies provide the biggest national events and the most famous French programs. This merger offers a bright future for the excellent technical knowhow of the EMF and AMP Visual TV teams to meet the challenges of the French and international markets. French television production and our companies are recognized as being among the best in the world and they must remain so.

Gilles Sallé, President and founder of AMP VISUAL TV

In order to ensure the success of this project, we created **an internal steering committee (COPIL)**, made up of 9 representatives of all the company's departments and different functions. Its mission was to check and synchronise the actions of the different departments and to organise the preparation stages for managers. The representatives took part in two days of training on 20 and 21 October 2021 to help them make the integration a success. In addition, the COPIL prepared the welcome tools necessary for the arrival of new colleagues.

From now on, each department will organize itself to integrate the 130 employees coming from EUROMEDIA FRANCE and to prepare for the future while ensuring the continuity of our activities.







COPIL's role is not to replace, but to control and synchronise the actions of the various departments and to organize the preparatory stages for the managers.

Stéphane Alessandri, Deputy Managing Director

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### AN ORGANIZATION IN WHICH EMPLOYEES AND CUSTOMERS ARE KNOWN AND RECOGNIZED

The company is organized into operational entities, which allows employees to be close to customers and managers to be close to employees. The hierarchy is short, identified and accessible, and employees act independently. Decisions are taken more quickly and information circulates easily.

We create shared value through our method of governance, which responds to collective challenges and guarantees **the sustainability of our business model**. Corporate responsibility is at the heart of our vision. It drives our brand values, **customer satisfaction and employee commitment.** 





GROUP LEGAL MANAGER.



## dialogue with stakeholders

AMP VISUAL TV stakeholders	Dialogue modes	
Clients (Producers, Broadcasters, Event organisers) * We place our customers at the heart of our values, which is why they are designated as a priority stakeholder	<ul> <li>Advice to clients</li> <li>Proximity of our teams with dedicated contacts</li> <li>Production reports</li> <li>Dedicated websites</li> <li>Corporate brochures</li> <li>Social networks: LinkedIn, Twitter, Instagram, Facebook</li> <li>Organization of annual events</li> <li>Response to our clients' extra-financial rating quizz</li> </ul>	
<ul> <li>Employees and Staff Representative Bodies of the Personnel (IRP)</li> <li>*The concern for social relations, the values of humility, curiosity and cohesion make the employees and the IRP a priority stakeholder</li> </ul>	<ul> <li>Social dialogue with the social partners</li> <li>Annual and professional interviews</li> <li>Internal communication: intranet, information screens, Master Pitch, internal newspapers</li> <li>Organization of events</li> </ul>	
<ul> <li>Financial and non-financial communities: (Investors, Shareholders, Lenders, Banks, Insurance and Legal)</li> <li>* Our need in this financial year is to renegotiate our debt makes the financial and non-financial community a priority stakeholder</li> </ul>	<ul> <li>General meetings of shareholders</li> <li>Dedicated investor presentations, quarterly notes, annual and half-yearly reports</li> <li>Regular and transparent communication with our insurers and accountants</li> <li>Meetings with financial analysts</li> <li>Regular communication with our lawyers and banks to anticipate difficulties</li> <li>Regular communication with our shareholders on the company's prospects</li> </ul>	
Civil society	<ul> <li>Partnerships with the Réseau Entreprendre Vendée and the Mouvement des Entreprises d Taille Intermédiaire (METI)</li> <li>Membership of professional unions (FICAM)</li> </ul>	
*We have decided to make our relationships with our suppliers and subcontractors, which are essential to the quality of our business, a priority	<ul> <li>Responsible purchasing charter</li> <li>Regular monitoring of subcontractors</li> <li>Regular dialogue with suppliers and subcontractors</li> </ul>	
Associations and NGOs	<ul> <li>Involvement of employees in community actions during solidarity days and holidays (Solida</li> <li>Patronage, mainly supporting local associations and cultural activities</li> <li>Membership of value-based organisations (OTA, ECOPROD, UN Global Compact etc.)</li> </ul>	
Administrations and Supervisory Institutions	<ul> <li>Open and constructive dialogue with the labour inspection branch of the DIREECTE</li> <li>Control of the sincerity of the DPEF by an ITO</li> <li>Control of CACs</li> <li>Intensification of dialogue with the state sphere, in order to better understand the company, its usefulness and its needs.</li> </ul>	

## mapping of risks and CSR issues

This mapping of CSR risks and issues is based **on the basis of the Grenelle II** reference framework. The relevance and importance of the issues and risks in relation to our activities were identified and qualified internally, allowing us to exclude from our reference framework respect for animal welfare, the promotion of responsible, fair and sustainable food, the fight against food waste and food insecurity. Indeed, our activities do not allow us to have a direct positive impact on these issues.

We have therefore chosen to focus our efforts on issues and risks grouped into **three themes**: **social**, **environmental** and **societal**, and then associated with one or more key performance indicators, so that these issues find their full place in our responsible business strategy.



	Themes	Risks	Issues and key indicators
	Social dialogue	The deterioration of communication between internal stakeholders	Maintain quality social dialogue with professional bodies, as illustrated by: > The number of agreements signed with professional bodies
	Well-being at work	The emergence of psychosocial risks related to working conditions	Acting on the well-being and motivation of employees, as illustrated by: > The number of days of absence
	Training	The progressive loss of know-how or specific skills of the trades	Provide an attractive training offer to enrich the professional skills of employees, as illustrated by: > The number of hours of training provided
	Health and Safety	Work-related and commuting accidents affecting the health of employees	Maintain a high level of training and regular awareness of employee safety, as mea- sured by: > The frequency and severity rate of work-related accidents
	Equal treatment	Cases of discrimination in terms of recruitment and remuneration	Promote gender equality and the integration of young people and people with disabilities, as illustrated by: > The gender equality index > The number of RQTH beneficiaries
	Energy consumption	Energy wastage or cases of pollution through the use of of resources with high GAS emissions	Optimising energy consumption, reflected in : > Electricity consumption of the sites > Fuel consumption of the vehicle fleet
	Waste	The generation of new waste or pollution due to the non-treatment of due to the non-treatment of the waste produced	Ensuring the prevention and recovery of waste produced, as illustrated by : > The quantity of battery waste > The quantity of all kinds of waste
	CO2 emissions	Contribution to global warming	Limiting the Group's CO2 emissions, illustrated by : > Calculating CO2 emissions (scope 1, 2, 3)
SOCIETAL	Business ethics	Involvement in unfair practices or or immoral behaviour	Ensuring fair practices, reflected in: > The number of ethical documents
	Territorial involvement	The loss of dynamism in the initial territory where the company is located	Valuing local companies to participate in the development of the territory, illustrated by: > The number of local supplier companies
	Promotion of CSR values	The deterioration of the company's image	Develop its image as a responsible company, reflected in: > The number of promotional actions



For the sixth consecutive year, we continue to affirm our Corporate Social Responsibility (CSR) approach by implementing concrete actions. To this end, we have identified the CSR risks and challenges inherent in our business on which we focus our sustainability efforts.

As a member of the Global Compact since August 2019, our challenges are aligned with the 17 Sustainable Development Goals (SDGs) established by the United Nations (UN). Through our membership, we have committed to implementing the ten universal principles championed by the organisation and to reporting annually on our progress.

**Controlled by an independent third part**, our CSR policy is a lever for differentiation, it allows us to unite our teams around its challenges, and contributes to the company's sustainability. Moreover, we regularly communicate internally and externally on our progress in terms of responsibility.

#### **KEY EVENTS**

During this financial year, we reinforced our responsible approach **by focusing on well-being at work**, the integration of young people and the recycling of waste. In fact, we distributed a participation bonus to all employees and conducted our first social climate survey. We have also developed our policy of integrating young people by taking on more interns and work-study students. Finally, we have expanded our waste recycling policy, in particular by organizing the collection and recycling of administrative archives at our site in Sables-d'Olonne.

#### **N+1 AMBITIONS**

For the next financial year, we want to go further in our approach to social responsibility by further involving our stakeholders. Indeed, we are working on the creation of our **first materiality matrix**, which allow us to identify the most important and relevant CSR issues with regard to the Group's activities and everyone's expectations. We are also working on **the implementation of selective waste sorting** on our main Parisian platforms and on our site in Les Sables-d'Olonne. Finally, we want to **develop our ethical and purchasing policy** by updating our Code of Ethics and our Responsible Purchasing Charter.

## LOCATED IN A RESPONSIBLE

AMP VISUAL TV favours a responsible environment for the location of its studios. **73% of our studios** are located in the Parc des Portes de Paris, where ICADE, the owner and manager of the park, is recognised for its dynamic and proactive CSR commitment. Moreover, the park already has several certifications to its credit, including the ISO 14 001 standard, and is part of a continuous improvement process.



## a CSR policy established and recognized

Since 2018, we have joined benchmark organizations to promote and report on our actions in favour of sustainable development. Thus, we have **5 memberships in value-bearing organizations and 1 reference CSR certification**, which we renewed during this financial year.

### COPROD Ficam

Renewal of our membership of the «ECOPROD Charter» (Collective launched by actors of the audiovisual sector) Holdstries du Cinéma, de l'Audiovisuel et du Multimédia)

2018

Membership of the OTA

(Observatory of Audiovisual

Transformation)

2019

201





Joining the UN Global Compact of the United Nations



EcoVadis certification Score of 61/100







Membership of METI (Mouvement des Entreprises de Taille Intermédiaire)

2021



2022



EcoVadis certification Score of 66/100



23

# our **SOCial** in commitments

The values of humility, curiosity and cohesion have been the hallmarks of the company's state of mind since its creation and of the social relations it maintains.

As a responsible employer, at AMP VISUAL TV we implement a human resources policy based on **5 fundamental principles** in order to build loyalty and ensure the professional development of our employees.

SOCIAL DIALOGUE

- **WELL-BEING AT WORK**

🮯 HEALTH & SAFETY

EQUAL TREATMENT



## social dialogue

#### **OBJECTIVE :** TO FOSTER QUALITY SOCIAL RELATIONS

Within the company, professional relations are active and take place in a constructive state of mind.

Our social dialogue is fed daily by a reactive and varied internal communication. To this end, we keep our employees continuously informed of company news using several communication tools:

- · An internal social network called YAMMER;
- A monthly live information and awareness-raising show called Master Pitch created in 2019;
- A quarterly internal newspaper called Le MAG created in 2017;
- Regular email exchanges between social partners, management and employees;
- Dynamic displays on our premises.

Implemented in 2019, the Social and Economic Committee (CSE) replaces the elected representatives of the personnel in the company. It merges all the staff representative bodies: staff representatives,

works council and health, safety and working conditions committee. Its main objective is to facilitate communication between employees and management. Through these missions of monitoring, listening and sharing, it expresses collective complaints and ensures that employees' interests are taken into account in organisational, economic, legal and technical decisions.

Since 2015, the company has had a Collective Retirement Savings Plan (PERCOL), a collective savings system that allows employees to build up savings accessible at the time of retirement in the form of an annuity or capital. This system offers the possibility for employees to pay into the PERCOL their employee savings, part of their leave or rest up to a limit of 10 days per year or to make free payments.

At AMP VISUAL TV, the right to join trade unions, staff representation bodies or other collective bargaining organisations is guaranteed.

#### **KEY INDICATOR**

**SOCIAL RELATIONS 6** social agreements signed

#### MONITORING INDICATOR

#### SOCIAL RELATIONS

**18** ETUC meetings including 7 extraordinary meetings

#### **KEY EVENTS**

During the year 2021, we signed the following **social agreements**:

- Agreement on employee participation in the results of the companies making up the UES;
- Protocol of disagreement within the framework of the annual UES negotiations;
- Amendment n°2, 3 and 4 to the agreement on the management of the maintenance and the resumption of activity within the UES;
- Transition agreement in the context of the termination of the EUROMEDIA social agreement dated 20 August 2018, the transfer of the EUROMEDIA videomobile entity to ATLANTIC MEDIA on 2 November 2021 and the negotiation of an agreement on working time within ATLANTIC MEDIA.

#### N+1 AMBITIONS

During this financial year, we began a fair reworking of **a new agreement on working time adapted to the current challenges.** Indeed, we wish to intelligently mix social and economic models. This new agreement, recently validated by the employee representatives, is an illustration of this. Its implementation is set for 1 April 2022.

The negotiations were conducted taking into account:

- The 3 existing agreements (AMP VISUAL TV, Studios de France and ex EMF);
- The expectations of the employees as expressed by the trade union delegates;
- The economy and the company's operating needs.





## Well-being at work

#### **OBJECTIVE: OFFER MOTIVATING WORKING CONDITIONS**

Within the company, we act for **well-being at work** in order to contribute to the global and sustainable performance of the company. This is an essential point to take into account in order to support our development and make a difference in our markets. We ensure the motivation and loyalty of our employees, in particular by providing them with a **comprehensive and competitive remuneration package**. This includes a monetary remuneration, recognising the contribution of each individual to the development of the company.

We encourage **the balance between professional and personal life** by offering a flexible work organisation: so-called «RTT» days, possible flexibility of organisation subject to discussions with the manager, etc. In the absence of an agreement on telework, it can be granted by the manager on a case-by-case basis. It was favoured in our company in the context of the health crisis, as were remote meetings. Technical employees and production managers have atypical working hours, inherent to their function. For this group of employees, managers and the planning department take personal constraints into account whenever possible.

The Social and Economic Committee (CSE) plays an essential role in the well-being of employees in the company. Each year, it has an employer's contribution for the management of social and cultural activities within its scope. In this way, it chooses a wide range of cultural and social services for its beneficiaries, including holiday vouchers, vouchers and gift cards. In addition, it contributes to the social protection of all employees, particularly in the areas of health, disability, retirement and death.

From now on, all employees can find the offers and actions of the CSC on a dedicated website.

Aware of its role, the management works together with the social representatives to offer employees **social benefits**. Restaurant vouchers are guaranteed to be covered at 50%. Employees at the Gennevilliers site are members of an inter-company restaurant. Finally, access to housing is facilitated for all employees.

In addition, our office activity is centralized at the Parc des Portes de Paris, which has been awarded the «Coach Your Growth» label, which promotes the quality of life at work for our employees at these sites.

# Ω

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Home-office has its good points for me: less stress, less tiredness with the journey, less disturbed than when we are in the office with people coming and going... I feel more reactive, I feel more responsive and I'm even faster than before!

Anonymous, Production

#### **KEY INDICATOR**

WELL-BEING AT WORK For the UES

5,229 days of absence

-9% vs 2020

For Atlantic Media :

**-9% vs 2020** For Studios de France :

-7% vs 2020

#### **KEY EVENTS**

For the year 2021, there has been **a general decrease in days of absence** because there have been fewer sick employees in COVID-19. Also, this year, we made a real effort to increase well-being at work within the company.

At the end of April 2021, we distributed **a participation bonus** to employees. The rule for calculating profit-sharing allows all employees who have contributed to the good results to receive a return, regardless of their salary. The bonus was calculated according to the number of days of presence in the company. Each employee was able to choose the method of allocation, either in the mutual funds of the Group Savings Plan or paid directly through the salary slip.

In July 2021, we carried out **an initial social climate survey** as part of the internal announcement of the takeover of EUROMEDIA FRANCE mobile video activity. The aim of this study was to find out how employees felt, to identify their reasons for satisfaction and dissatisfaction and to identify the various areas for improvement. To do this, we sent each employee an online questionnaire. We then communicated the results.

In order to give visibility and recognition to the employees, the management chose to relaunch **the annual meetings with the employees** by travelling to the different sites in the region. These meetings took place in March 2022 for the Lyon, Gennevilliers and Toulouse sites. They represent an opportunity for direct contact that is both highly motivating and inexpensive. In the same vein, we have organised a competition for employees in December 2021 for the Christmas jumper day. On this occasion, on a voluntary basis, we asked employees to take a photo of themselves wearing a Christmas jumper. The winner won a bottle of champagne.

After noting the deficit in our «health and welfare» contracts, **we** changed our mutual insurance company for 2021 because our former insurer proposed an increase in all our contracts. Negotiations did not allow us to avoid an increase in contributions, but to a lesser extent (+9% instead of 10% for the basic scheme). In return, an «optional» option was created and the cost of the supplementary plan was divided by two.

#### MONITORING INDICATORS

WELL-BEING AT WORK 565 subscribers on YAMMER

+51% vs 2020/2021

**288,920 euros** employer's contribution **+25% vs 2020** 

#### **N+1 AMBITIONS**

As a continuation of the major cybersecurity action plan that we initiated during this financial year, we plan to set up another **social climate survey** in the coming months in order to get feedback from employees on the first achievements made.

Also, with the aim of getting together and exchanging in a convivial setting after a year and a half of confinement and other sanitary measures, we are going to relaunch **internal sports activities** and **seminar days.** 

#### 11

It is with great satisfaction that we were able to pay a deserved profit-sharing bonus to all employees for the first time in 13 years. This is the fruit of collective work and good management of the company. If the results allow it, we will distribute a larger profit-sharing in 2022 than last year.

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Gilles Sallé, President and founder of AMP VISUAL TV







#### **OBJECTIVE:** DEVELOPING PROFESSIONAL SKILLS

Because the company's activity requires specific know-how, we are continually enriching our training offer with the aim of promoting internal promotions, **developing skills and the employability of our workforce**.

Our training strategy is based on the following 5 strategic axes;

- Safety;
- Development;
- Language skills;
- . Cross-functional technical skills;
- Soft skills.

We already train many employees on several topics such as crosscutting skills and business techniques, especially through **our internal training school «MY TV SCHOOL»** created in 2019. This is a very important tool that is fully in line with our corporate strategy. Today, our school is becoming part of our daily life and we are beginning to appreciate its beneficial effects. Our in-house trainers are passing on their knowledge to many technicians, which is very good news in terms of increasing skills in the company.

Through «MY TV SCHOOL», we can offer employees more new opportunities and opportunities for employees and to activate the the internal social lift.

Mathieu Nguyen, HR Development Manager

#### **KEY EVENTS**

Following a year 2020 impacted by a context of health crisis, partial activity and confinement, the year 2021 was marked by **an increased internal and external training effort**.

In addition, we obtained **the «MY TV SCHOOL» activity declaration number** in May 2021, which allows us to open up our training offer to the outside. In addition, in September 2021, we received **the DataDock certification**. This certification allows us to verify the conformity of our training offer through the quality criteria that we have validated. From now on, our training school is eligible for external funding.

#### **N+1 AMBITIONS**

In the coming year, we will continue to identify trainers, identify needs and expand the existing training catalogue.

#### KEY INDICATOR TRAINING For Atlantic Média :

3,032 hours of training completed

#### **MONITORING INDICATORS**

TRAINING

277 employees trained +61% vs 2020

116,356 € training budget +109% vs 2020

24 in-house training sessions

Technical skills training trades: 60 employees trained

Cross-functional skills training : 47 employees trained





## health and safety

#### **OBJECTIVE :** ACTING ON WORKING CONDITIONS

At AMP VISUAL TV, we act to preserve **the health and safety of our employees**. Indeed, each employee is monitored by a doctor or nurse specialising in occupational health from the moment they join the company. Also, every year, we carry out an audit of our equipment on all our sites to ensure the safety of all.

Our HR department and our safety advisors lead a prevention process within Atlantic Media. Its aim is to:

- Reduce risks, accidents and illnesses linked to work and improve working conditions;
- **Reinforce** the image of a responsible company internally and externally;
- **Raising** awareness among all managers and employees of good safety practices;
- **Mitigate** direct costs related to work accident contributions and indirect costs related to absenteeism and business disruption.

In 2019, we have appointed **4 safety referents** who support employees and managers in managing risks at work. They provide an

#### **KEY EVENTS**

For Studios de France, in 2020, there was no information on the frequency and severity rate because there were no work stoppages. This year, for Atlantic Média, there was **a decrease in the frequency rate** because we implemented several small actions to avoid work and travel accidents.

In addition, during this financial year, we continued to develop **safety training** (SST, working at height, etc.).

important link to raise awareness of safety in the company among all employees. Indeed, the prevention of occupational risks requires everyone to be aware of the dangers and risks of exposure linked to our activity.

Since March 2020, in order to deal with the COVID-19 pandemic, we have set up a dedicated internal unit and appointed two specialised referents in order to carry out a permanent watch and organise all the measures necessary for the safety of employees and customers, and to ensure the continuity of activities.

We also train our employees in health and safety through **our inhouse training school «MY TV SCHOOL»**. We make them aware of various topics such as first aid and we also offer them courses in sophrology.

#### **N+1 AMBITIONS**

In the next financial year, we will be updating **the single risk assessment document** in accordance with the new regulations in this area.

#### **KEY INDICATORS**

ACCIDENTS AT WORK For Atlantic Media: Frequency rate: 9,03 -21% vs 2020 Severity rate: 0,31 +15% vs 2020 For Studios de France: Frequency rate: 20,08 Severity rate: 0,31

#### MONITORING INDICATORS SECURITY

+17% accidents at work (vs 2020)

**0** occupational disease

Safety training: 56 employees trained +366% vs 2020

+226% vs 2020 for the amount of expenditure on safety training









#### **OBJECTIVE:** PROMOTE GENDER EQUALITY IN THE WORKPLACE

As a source of social cohesion and collective enrichment, we are convinced that gender equality is a major asset for the growth and sustainability of the company. Naturally, we make no distinction in terms of internal mobility, recruitment, access to training or remuneration. For example, all our job offers are open to both women and men.

In order to fight against sexist behaviour, in 2019 we appointed **three sexual harassment referents**. Their role is to make employees and managers aware of these issues and to take all necessary steps to prevent the risks. This measure is an important protection for the employee. Indeed, no one can be dismissed or punished for reporting sexual harassment. This is why the role of the referee is very important. He or she will be there to help the employee in all his or her steps.

Subsequently, in 2020, we signed an agreement that reinforces our commitment to gender equality through concrete measures and provides new guidelines on the following subjects:

- · Conditions of access to employment;
- Professional training;
- Promotion and career development;
- The elimination of the pay gap between women and men.

#### **KEY EVENTS**

This year, management and staff representatives worked on **the mandatory annual negotiations (NAO)** to establish the remuneration policy for the year. This year, the management team chose to focus on the following principles:

- · Respect for internal equity in remuneration;
- Employees who are paid less than the average salary for the job title;
- Employees who have not had an individual increase for at least 5 years;
- Respect for gender equality and the principles of nondiscrimination.

In line with our approach to combating sexual harassment, this year we have created **a non-discrimination procedure for recruitment.** Indeed, we want recruitment to be based solely on the skills and motivation of the candidate in order to assess his or her ability to occupy the proposed position.

#### **KEY INDICATORS**

#### EQUALITY M/F

For the year 2021, the Group has a professional equality index of **86 points out of 100.** 

This is a very good overall result, well above the average for our sector of activity. The index is calculated at the level of the «Broadcast Services» Economic and Social Unit and covers five indicators.



Pay differentials **38/40** -1 point vs 2019/2020

Differences in the rate of increase **20/20** 

Differences in promotion rates

% increase on return from maternity leave

UNQUANTIFIABLE/15

Unde 0/10

Under-representation of top earners **0/10** 

#### MONITORING INDICATORS

EQUALITY M/F

23% women in the company

102 women were trained externally
+28% vs 2020

#### **OBJECTIVE :** INTEGRATING WORKERS WITH DISABILITIES

We have always had **a global policy of non-discrimination and diversity**. That is why we promote the integration and recruitment of people with disabilities. We believe that it is essential that people with a disability are personally supported within the company.



In 2019, we established an initial diagnosis, appointed **a disability advisor** and set up a steering committee. In collaboration with the human resources department, our disability advisor pilots the approach in favour of people with disabilities. Her mission is to raise the awareness of the employees concerned to make themselves known. In addition, she assists the people concerned in their daily work and promotes contact with specialised services. In addition, we make adjustments to workstations when necessary.

#### **KEY INDICATORS DISABILITY** For Atlantic Média: **9 RQTH beneficiaries**

For Studios de France: 1 RQTH beneficiary

#### MONITORING INDICATORS

#### DISABILITY

For Atlantic Média :

90 928,56 euros AGEFIPH contribution

For Studios de France : **0 euro** AGEFIPH contribution

#### **KEY EVENTS**

Since 2018, we have seen an increase in the number of RQTH beneficiaries, and a decrease in the amount paid for the AGEFIPH contribution. These trends demonstrate our efforts to promote the integration of disabled people within the company.

This approach seems to be bearing fruit, as this year several people have made themselves known and files are being put together. In fact, **we have begun work to strengthen the existing disability policy**. To do this, we have distributed a flyer on disability awareness to each employee. The aim is to enable better integration of people with disabilities. Indeed, we note that an employee with a disability is reluctant to talk about it because of fear or ignorance of his or her rights.

#### **N+1 AMBITIONS**

This coming year, we will continue **to develop our disability policy**. Indeed, we will soon be setting up a partnership with the Handicap Prévention association to organise the collection and recycling of bottle tops at all our sites.

#### **OBJECTIVE:** ACTING FOR THE INTEGRATION OF YOUNG PEOPLE

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For many years now, we have had a strong policy of hiring, welcoming and monitoring work-study students and interns. We give young people under 25 a chance to acquire skills, learn a trade and obtain a diploma in a framework and at a pace adapted to their situation. In our company, transmission is one of the pillars on which it is based, which is why we train our trainees and alternates as well as possible by associating them with experienced employees. In line with our values, this approach is essential to guarantee **the future of our sector** and is part of the company's strategic project. Our youth integration policy focuses on the following objectives:

- «Skills»: promoting the adequacy of training systems with the needs in skills;
- «Employability»: supporting the professionalization and integration of young people and developing their employability;
- «Recruitment»: to promote our company's professions and the audiovisual sector to those involved in the education system and to young people, in order to develop our attractiveness and build up a pool of skills.

The strong policy of taking on interns and work-study students is a kind of virtuous system of pre-employment to envisage the integration of new graduates. We are working to establish partnerships with schools to welcome more quality students. It is also a way of developing our employer brand and to let the schools know what we need in terms of skills.

...

Mathieu Nguyen, HR Development Manager

#### KEY EVENTS

In 2021, we benefited from an exceptional aid called: **aid for hiring a young person under 26**. Thanks to this aid, we have increased the recruitment of work-study students and trainees, particularly in our technical professions.

#### N+1 AMBITIONS

In the next financial year, we will continue to develop **our process for integrating young people** as well as training for this group of employees. Indeed, in 2022, we will train tutors and apprentices through an external training organisation.

#### MONITORING INDICATORS

#### RECRUITMENT

For Atlantic Media : 27 trainees +108% vs 2020

**59** permanent under 25 +**55% vs 2020** 

#### PART TIME TRAINING

For Atlantic Media : 25 alternates +150% vs 2020

21 apprenticeship contracts
+320% vs 2020







32

#### KEY EVENTS 2021-2022

## recruiting and train the new generation

Thanks to our partnerships with the audiovisual education sector, **we recruit the most suitable young candidates**, with diversified profiles to fully contribute to the growing technical nature of our professions and their complementarity.

This year, we went to meet two of them and their tutors: Elena, a work-study Production Assistant at AMP VISUAL TV and Ibrahima, a work-study Web Developer at LETSEE. They agreed to talk about their respective missions and experiences since their arrival in September 2021. Their investment is rewarded by their involvement in major events.



From the first day, I was very well received, I was introduced to the different areas of the company and I got to know many people.

Ibrahima SAGNA, Assistant Web Developer - LETSEE



At the moment, I'm in charge of the Ligue 2 matches and the César Ceremony. I am very well surrounded by my team, which allows me to learn and work in excellent conditions.

Elena MEUNIER MARTIN, Production assistant - IXI LIVE



# ourenvironmental 3/2

Our business sector is a source of pollution. This is why, for several years now, we have been developing a global environmental approach, combining small and large actions to reduce our carbon footprint on a daily basis.

During this financial year, we have focused on **4 major themes** in order to give a greener direction to our responsible approach.

ENERGY
 WASTE
 CO2 EMISSIONS
 ECO-ACTIONS



## energy

#### **OBJECTIVE :** OPTIMISING OUR USE OF ENERGY RESOURCES

We are committed to **an approach of energy sobriety and optimisation** in order to preserve natural resources, minimise CO2 emissions, and promote the use of green energy within the company.

Since 2018, we have been controlling and monitoring **our energy consumption**. We consume water at our sites in Toulouse, Les Sables-d'Olonne and Studio 107. For the latter, we are supplied by VEOLIA Eau d'Ile-de-France, which is a delegate of SEDIF, the Syndicat des Eaux-d'Ile-de-France. These two companies have been actively committed to biodiversity since 2011 and SEDIF is the first carbon-neutral drinking water utility in France.

By concentrating our flat activity at the Parc des Portes de Paris, which is **ISO 14001 certified**, we are part of a strategy of continuous improvement of the energy performance of our studios. In addition, ICADE, the owner and manager of the park, provides us with the «Deepki Ready» application, a tool that gives us a detailed view of the energy consumption of our studios.

Since January 2021, we have changed our electricity supplier for the majority of our sites to **a green electricity supplier**. From now on, the electricity we consume will come from renewable hydraulic sources of European origin. This change allows us to have visibility on the origin of the electricity we consume, and to use cleaner, environmentally friendly energy. **This is a big step towards the use of renewable energy within the company**.

#### **KEY EVENTS**

The company's total electricity consumption has not changed significantly compared to the previous year because we closed the Les Lilas studios at the end of December 2020 and we took over the energy consumption of the two Euromédia France buildings from January 2022. Nevertheless, **since 2018, we have seen a decrease in total consumption of 22%**. In addition, we have just changed our green electricity supplier because the previous one went bankrupt during 2021.

The 2021/2022 financial year is marked by **a sharp increase in fuel consumption** because the lifting of health measures has led to a significant resumption of filming activity and therefore business travel. In addition, over the years we have been increasing our fleet of vehicles, which also explains the increase in fuel consumption.

#### **N+1 AMBITIONS**

In the future, we want to use **the «Deepki Ready» application** to implement targeted and relevant actions to optimise our use of energy resources.

Also, in order to comply with the green lease legislation, we aim to partner with our landlords to jointly **assess the energy and environmental performance of our Parisian studios**, and to commit to an action plan to improve it.

#### **KEY INDICATORS**

#### **ENERGY CONSUMPTION**

Electricity: 6 707 120 KwH consumed +6% vs 2020/2021

Fuel: 467 m<sup>3</sup> consumed +34% vs 2020/2021

#### MONITORING INDICATORS

**ENERGY CONSUMPTION** 

Gas: +68% vs 2020/2021

for overall consumption

Water: +10% vs 2020/2021 for overall consumption



### waste

#### **OBJECTIVE:** REDUCE AND VALUE

Waste recovery is a major issue in AMP VISUAL TV's environmental policy.

We organise **the collection and recycling of all the waste we produce**, particularly that related to filming, which is mainly batteries and metals. We also encourage personal initiatives on the part of our employees, encouraging them to reuse used batteries for their own use.

**Used batteries** are recovered by the eco-organisation COREPILE to be transformed into zinc, alloys or various metals. Produced mainly on our Gennevilliers site, metal waste is collected and recycled by the company SOREVO Environnement. The recoverable part is reused as a secondary raw material and the non-recoverable part is transformed into biogas and electricity.

Concerning **all waste**, all our sites in the Paris region and in the provinces benefit from a collection solution known as mixed waste. Once collected, this waste is sorted and recovered by our service providers. For the moment, we do not have recycling data specific to each of our buildings.

We also pay particular attention to **our paper and ink consumption.** Each used ink is deposited by our employees in an ecobox, provided by the company Canon Fac-Similé. When the eco-boxes are full, they are collected by Canon Fac-Similé and sent to CONIBI, which is responsible for their final recycling. For the moment, we do not have recycling data for the company itself, as the boxes collected are part of a collection circuit. However, it is estimated that; one ink delivered = one used ink recycled.

In addition, we have always organised **the resale and donation of our audiovisual tools and vehicles** to companies, individuals and schools. In this way, we promote circular economy loops by extending the life of our goods through the use of re-use.

Since January 2020, we have been working towards **the elimination of single-use plastic** within our premises. This is why we have offered all our employees a reusable mug to limit the use of disposable cups. In the same vein, in February 2020, we installed water fountains at our site in Sables-d'Olonne and at Studio 130 to avoid the use of plastic bottles.









#### **KEY INDICATORS**

#### **PRODUCTION AND RECYCLING**

😑 🕂 Waste batteries:

For Atlantic Media:

610 Kg collected and recycled

#### -54% vs 2020/2021

Transformed into **256 kg** of zinc, **159 kg** of alloys, and **61 kg** of metals

#### CIW waste:

**1,574 tonnes** collected and recovered +69% vs 2020/2021

For the Studios du Lendit site (January, February, March 2022):

- 🚯 6,776 kg collected and recovered
- 40 trees saved
- - 1,299 kg CO2e avoided
     9,444 KWH saved

1,460 tonnes of WEEE waste 100% recovered in material
#### **KEY EVENTS**

The decrease in battery consumption this year is explained by the fact that there was only one collection, unlike the previous year when there were two collections. The increase in the consumption of CIW is due to the lifting of sanitary measures, which led to a strong recovery in our flatbed and office activities.

In line with our waste sorting and recovery policy, during this financial year we called on the company Cèdre to set up **waste sorting at source** at the Lendit studio. This first step allowed us to study the proposed system.

In July 2021, we distributed CONIBI **customisable and reusable bottles** to all employees. We have also removed plastic cups and swizzle sticks from our drinks dispensers. Finally, we are starting to equip our OB vans with **water fountains**. For the time being, only Millenium 1 has one.

In addition, in September 2021, we have entered into a partnership with the company TRIETHIC with the aim of organising **the collection, sorting and recycling of our used work clothes**. Once collected, they will be transformed into secondary raw materials such as rags from cut fabrics, padding for car seats, or thermal and sound insulation. TRIETHIC is an Adapted Company that employs disabled people, and is always keen to work with responsible suppliers. We plan to set up a first collection of clothes in April 2022.

In February 2022, we organised **an operation to destroy and recycle administrative archives** at our site in Les Sables-d'Olonne. The details of this action are detailed in a specific focus in the next pages of this document.

CROMWELL, the owner of the industrial zone where our Gennevilliers site is located, set up CYCLOPE ashtrays near each company during this exercise in order to organise **the collection and recovery of cigarette butts** in a short circuit. In this way, 100% of cigarette butt waste is recovered as energy. We do not have recycling data specific to the company because the ashtrays installed are part of a collection circuit.

Finally, we are starting to recover our **used coffee capsules** produced at our head office in Les Sables-d'Olonne. In fact, we collect the used capsules and give them to a local supermarket which offers a free recovery service for this type of waste.

### MONITORING INDICATORS

#### **PRODUCTION AND RECYCLING**

Metal & electronic waste:

For Atlantic Media : **2.6** tonnes of waste

#### Paper waste :

**1,393** paper prints per employee **+67% vs 2020/2021** 

# Ink waste:

**102** ink cartridges used **+59% vs 2020/2021** 

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Coffee capsule waste (March 2022): 368 capsules collected and recycled

#### Resales:

**12,000 €** collected through the resale of technical tools

**3,750 €** collected from the resale of vehicles



#### **N+1 AMBITIONS**

In order to comply with waste legislation, we will continue to implement **waste sorting at source** on our main platforms as well as at our headquarters in Les Sables-d'Olonne. Moreover, from 1 April 2022, we will organise the sorting, collection and recovery

of waste with the company LE PETIT PLUS for our site located at 29 rue Georges Sand in Saint-Denis. LE PETIT PLUS is an Adapted Company that employs at least 80% of disabled employees.

# KEY EVENTS 2021-2022

# Valorise to reduce our carbon footprint

In February 2022, we scheduled **an operation to destroy and recover confidential administrative archives** at the Sables-d'Olonne site by calling on the company EXIGO Archives.

To do this, we grouped the files to be destroyed internally, then filled the containers provided to us. Once the containers had been filled, the service provider came to collect them with a view to sending them to an approved sorting centre for recycling.

This action allowed us to reconcile saving space, responsible recycling and confidentiality.

### ENVIRONMENTAL BENEFITS OF THE PROJECT

Thanks to this operation, we saved the equivalent of :





 $\bigcirc$ 

CO2



ENERGY

full tanks of diesel

The water consumption of a French person during

WATER

2<sub>9</sub>88

the emissions from

Paris-Rome car journeys

Because we have sorted and RECYGO has recycled:



240

Office papers

reams of 500 sheets of A4 paper

# Combining sporting challenge and ecoresponsability

In March 2022, **34 employees of AMP VISUAL TV took part in the Grand Paris Express Race.** This is the first eco-designed and sustainable race in Paris.

Our employees had a rich human experience through collective sport, which strengthened cohesion and exchanges. We had taken the company pack so that after the race we could meet for a fresh drink, have access to the massage and physiotherapy area, and visit the Stade France.

The aim of this challenge was to get together, to share unforgettable moments around a sustainable and supportive ethic and to promote the environmental values of our company.

### **ENVIRONMENTAL INNOVATIONS** OF THE PROJECT:



DREAM TEAM

# co2 emissions

# **OBJECTIVE:** LIMITING POLLUTANT DISCHARGES

We have a global policy of reducing greenhouse gas emissions (GHG) linked to employee travel, tools and the energy consumption of the company's buildings.

To this end, we are implementing several **transport optimisation actions** to limit travel:

- Systematic use of motorbike and truck trailers;
- The systematic use of motorbike and truck trailers; The payment of public transport season tickets public transport passes;
- Carpooling for production teams;
- The provision of hotels close to the filming locations shooting locations;
- Interoperability of the production buses;
   (3 to 4 million euros are invested each year to build them identically)
- The installation of bicycle parking and electric recharging charging points on the sites.
- The development of regional agencies, close to filming locations.

Since 2018, the RF department has **11 transportable motorbike kits** to equip motorbikes for our international services. This makes us the only service provider in the world that does not have to move its motorbikes to carry out filming. The kits can be dismantled and the necessary equipment can be transported on motorbikes rented on site, which limits the movements of our vehicle fleet. In addition, the RF department has **5 electric scooters** for filming sports events. We have adapted our equipment so that we can rent this type of scooter anywhere in the world and thus be able to systematically offer this service to our clients.

In addition, we use **Remote Production** which is a first step towards the dematerialisation of audiovisual production. Economic and environmental gains are induced by this mode of production, which causes less travel for the management coaches and techni-

cal teams, and therefore limits CO2 emissions.

Since 2017, we have been trying to gradually renew our car fleet by integrating **less polluting vehicles**. Thus, some of our heavy vehicles comply with the «Euro 6» anti-pollution standard and about half of our light vehicles, which are mainly intended for urban use, are hybrids.

Since the previous financial year, we have been carrying out the company's **carbon balance**. To do this, we evaluate the direct and indirect CO2 emissions caused by the use of our fleet of vehicles (cars, scooters, planes, city buses) and by the energy consumption of our buildings.

Since 2018, the RF department has **11 transportable motorbike kits**. They can be dismantled and allow the necessary equipment to be transported on motorbikes rented at the filming locations. This means that our fleet of vehicles can be moved around less. We are the only service provider in the world that does not have to move its motorbikes to carry out filming.



Thanks to our regional agencies, we maintain and create activity in the local areas. In addition to improving the quality of life of our employees, we bring life to the regions and reduce the number of journeys made by employees to Paris and the number of coach journeys made to the filming locations.

Gilles Sallé, President and founder of AMP VISUAL TV





#### **KEY EVENTS**

In order to make a greater contribution to the fight against global warming, we support our employees in the transition to **green mobility**.

To this end, we offer employees the opportunity to give up their old personal vehicle in favour of a cleaner, hybrid or electric company or service vehicle. This scheme complements **our policy of optimising transport** by providing a solution for business trips outside working hours and days. At the same time, we are gradually equipping our sites with electric charging stations. Employees can now recharge their vehicles directly at work. In September 2021, we installed an electric charging station at the Sables-d'Olonne site. In March 2022, we installed 4 power points at our Gennevilliers site and 2 power points near studio 107. In addition, the Portes de Paris park, where studios 107, 102, 128, 130, 210, 217 and 224 are located, is equipped with **electric charging stations**, and others will be installed soon.

This year, we carried out **our second carbon assessment**. The CO2 emissions have increased significantly compared to the previous year because we have included in the calculation the emissions caused by the business travel of our employees by train and plane.

#### **N+1 AMBITIONS**

The carbon footprint will enable us to establish **a targeted and effective action plan** to reduce CO2 emissions.

In addition, we will continue to renew our vehicle fleet by integrating **less polluting vehicles**. To this end, three new, latest-generation city buses are being prepared. Less polluting, they will ease the pressure on rotations and shooting sequences in order to allow for **more intelligent logistics that reduce long road journeys**.

# **KEY INDICATOR**

#### **CO2 EMISSIONS**

2915 tonnes of CO2e emitted +57% vs 2020/2021





### **OBJECTIVE:** PROMOTE ECO-RESPONSIBILITY

We regularly implement eco-actions in order to contribute to the development of our employees and to the protection of the environment.



Marketing materials printed on paper from sustainably managed forests



Policy to eliminate of single-use plastic



coffreo

Ticket Edenred

Dematerialisation of pay slips and luncheon vouchers

Installation of **bicycle parking** 



Installation of electric charging stations

·····



Use of professional clothing made of **OEKOTEX cottons** and **recycled polyester fibres** 



Printing of documents double-sided and black and white by default



Lighting of the premises Low energy (A++ LEDs)



Cutting the heating in the hangar of the Metz site in winter



Provision of **fully equipped kitchens** on the sites



Creation of a Master Pitch «Acting for the environment»

# our societal () commitments

As a socially responsible company, AMP VISUAL TV complies with the applicable legal obligations, and above all goes beyond them by developing its territorial anchorage and its relations with all its stakeholders. Thus, our social commitment is based on **4 pillars** directly linked to our values;

BUSINESS ETHICS

TERRITORIAL INVOLVEMENT

PROMOTION OF RESPONSIBLE VALUES





# business ethics

# **OBJECTIVE:** ENSURING FAIR PRACTICE

Through our membership of the United Nations Global Compact in 2019, we are committed to the organisation's Ten Principles and to promoting **ethical behaviour in all our business dealings**. As a result, we act against corruption in all its forms.

In 2017, we created an initial **Code of Ethical Practices** to formalise the principles of good conduct for employees. These principles mark the Group's commitment to empowering everyone to act in the best interests of the company and its reputation, and to conduct their business legally. In the same year, we formulated our first **Responsible Purchasing Charter**, which was reviewed in 2020, to ensure that our partners share and respect our societal ambitions. By adhering to the principles of this charter, our partners commit to act in a fair manner.

Since 2018, we have started a **RGPD compliance process** for all our companies to protect the personal data of our customers, partners and employees. To this end, we have appointed an internal **RGPD referent** whose mission is to raise awareness of personal data

protection among employees. We have also added a paragraph on data protection to our general terms and conditions of service in order to raise awareness among clients and service providers when signing contracts.

In 2020, we were assessed by **the ECOVADIS rating platform** on the themes of Environment, Social & Human Rights, Ethics and Responsible Purchasing. This certification allows us to obtain a clear picture of our good CSR practices and to identify areas of improvement for the future, particularly in the area of ethics.

Finally, we assess **the compliance of our subcontractors** via the e-Attestations monitoring platform in order to simplify and secure our relations with our external stakeholders. As part of this process, we ask our subcontractors to provide us with evidence that they are operating in compliance with legislation. For example, we regularly collect their k-bis extracts, their certificates of vigilance and tax compliance.

# **KEY INDICATOR**

#### ETHIC

2 ethical documents

1 Ethical Code of Practice

1 Responsible purchasing charter

### MONITORING INDICATOR

#### COMPLIANCE

36 compliant subcontractors



#### **KEY EVENTS**

With a score of 66/100 in February 2022, we have improved by 5 points compared to our ECOVADIS 2020 assessment. Indeed, this year we have taken care to communicate better and provide more evidence of our responsible actions. This result places us in the top 2% of companies assessed by the platform in our sector of activity. It also puts us in the top 25% of companies assessed by the platform.

In addition, we are currently working on **a major cybersecurity action plan** within the company. The details of our actions in this area are detailed in a specific focus in the next two pages.

#### **N+1 AMBITIONS**

For the next financial year, we want to modernise **our Code of Ethical Practices** and create an internal alert system to monitor its proper application by employees. We also want to modernise **our Responsible Purchasing Charter**.

In addition, we want to develop our existing **GDPR policy** by creating a mapping and a register of processing. The mapping will allow us to measure the impact of the regulation on data protection in our business. The register will aim to identify the processing of personal data and have an overview of what we do with this data.





KEY EVENT 2021-2022

# raise awareness to cybersecurity

Thanks to an audit carried out in March 2021, we are currently working on a major action plan to guarantee the company's cybersecurity, the first task of which is to raise awareness among users.

It is essential to adopt the right reflexes or to improve them in order to protect the company as much as possible from the devastating causes that an internal or external cyber attack could cause. As a first step, a crisis management group was set up internally so that representatives of the various departments could be present in the event of an attack, in order to be able to identify and correct the problem as quickly as possible with the IT department.



**CYBERSÉCURITÉ** 

FAIRE FACE À LA MENACE

incidentcyber@ampvisnaltv.tv

# **PROJECT** DETAILS:

During this exercise, we put in place **several solutions** to minimize the possibility of a cyber attack. The IT department and the communication department worked together to produce the following awareness tools:

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- Videos;
- Posters in the premises;
- An automatic cybersecurity link when browsing the web;
- A dedicated email address;
- An MFA (multi-factor authentication) on the client workstation;
- A satisfaction quizz to come.





#### Cybercrime is not a fiction.

The question is « When are we going to be attacked ? ». This is why we are putting in place a series of actions to first identify the field of attack, then possibly counter them, and finally to be able to react in the event of a breach. We are going to create a crisis cell to take the necessary decisions: shut down, clean up and restart our information system if necessary. It is not just a computer problem but a problem that concerns everyone in their daily actions. The important thing is to remain vigilant and to follow the various communications that have been made.

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Olivier Honoré, Information Systems Director

# territorial involvement

### **OBJECTIVE:** DEVELOPING LOCAL ROOTS

For several years, AMP VISUAL TV has been developing **its territorial anchoring for a sustainable growth**, respectful of both people and territories. For this, we favour collaborations with local service providers or local branches of national brands. Thus, most of our partners are economic actors located in the departments where we have our regional branches, namely in the Vendée, the Rhône, the Moselle and the Haute-Garonne. Since February 2021, we have taken out a subscription to the **association's newspaper «Demain Vendée»** for our site in Les Sables-d'Olonne. This newspaper is a local media that highlights positive initiatives in the Vendée, on various themes of societal, ecological and social transition.

### **OBJECTIVE:** PROMOTING SPONSORSHIP & PARTNERSHIPS

Since 2017, we have been a partner **in about ten sports or social** events near our locations. We are also involved in **certain national** events. In concrete terms, we regularly make financial donations and we make several of our technical resources available free of charge to help finance and organise events or social missions.

As a socially responsible company, we contribute to the

#### **KEY EVENTS**

The number of local suppliers has not changed significantly from the previous year. **However, since 2017/2018, it has increased by 28%**. This result testifies to our territorial involvement in the Vendée department.

After a year and a half of health concerns, **event and filming activities have strongly resumed**. In September 2021, we organised our traditional back-to-school party at the Gabriel studio. Also, we went to the SPORTEL in Monaco in October 2021. These two events allowed us to see a large number of our clients. development and attractiveness of the region, **while meeting the needs of our customers and suppliers**. Naturally, we listen to them in order to meet their expectations as best we can during the filming process. In order to strengthen these links, each year we invite our main French and international clients to share a convivial moment with us.

#### **N+1 AMBITIONS**

In the next financial year, we will continue to develop **our sponsorship activities and partnerships**. Moreover, we will support the 2022 edition of the SOLIDAYS, which are 3 days of giant concerts given for the benefit of the fight against AIDS. Within the framework of this solidarity, AMP VISUAL TV will make available free of charge 2 production units as well as volunteer employees who wish to give some of their time to defend an important cause.

### **KEY INDICATOR**

#### LOCAL SUPPLIERS

#### 119 local supplier:

#### -8% vs 2020/2021

including: 51 suppliers in Vendée

- 40 suppliers in Rhône
- 7 suppliers in Moselle
- 21 suppliers in Haute-Garonne

#### MONITORING INDICATOR

#### SPONSORSHIP AND PARTNERSHIP

14 sponsorship and partnership actions
+75% vs 2020/2021



KEY EVENTS 2021-2022

3 days of singing and solidarity for les Restos du Coeur !

For the filming of the Enfoirés 2022 concert, we deployed a 12-cameras shoot from our Millenium Signature 12 at the Sud de France Arena in Montpellier. Also this year, **we made a significant financial donation** to the association to support its social missions.





# an evening of mobilization, solidarity and sharing!

The Millenium Signature 10 team were in place for an exceptional shooting at the Maison de la Radio et de la Musique, for the FRENCH RED CROSS, France Inter and France 2 who were organizing a big concert to solicit donations to help Ukrainians. For the occasion, we made some of our production facilities available free of charge.

# promotion of responsible values

# **OBJECTIVE:** DEVELOPING CSR WITHIN OUR OUR SPHERE OF INFLUENCE



Ficam



Under the impetus of the OTA, we participated in the first Round Table on Eco-Production bringing together the major players in the audiovisual sector

march 2020

AMP VISUAL TV was invited to the exhibition of filming locations for a feedback

for a feedback on Eco-responsibility

january

2020



# november 2020

AMP VISUAL TV intervened during Satis TV to discuss new trends in the Audiovisual Industry





We participated in the sixteenth Ordinary General Assembly and the Extraordinary General Assembly of the association Global Compact France in a dematerialized format

september 2021

AMP VISUAL TV contributed to the FICAM CSR Charter project

december march

2020 2021





Gilles Sallé, our CEO and founder, took part in an external stakeholder meeting organized by the TF1 Group.



# Ficam CINEMA AUDIOVISUEL MULTIMEDIA

We participated in two CSR commissions organized by FICAM

november february 2021 2022 0----0



**PROMOTION OF CSR VALUES** 

4 promotional activities +33% vs 2020/2021



# innovation

We are internationally recognized for **the technical expertise of our teams**. Always at the forefront of innovation, we are constantly equipping ourselves with the most effective and innovative tools. For the past fifteen years, our innovations have gone beyond the technical framework, accompanying the upheavals in viewers' habits. Technology, process, management, all aspects of corporate life are impacted by this transformation.

Winning and keeping the trust of our customers is as much about innovation as it is about service, both of which are the DNA of AMP VISUAL TV.

### 20 MAJOR INNOVATIONS SINCE 1986, INCLUDING 7 IN RECENT YEARS...





# EXAMPLES OF INNOVATIONS 2021-2022



In February 2022, for the last home matches of Paris and Lille in the UEFA Champions League, we introduced a new feature on the international signal: the sound was produced in «Dolby Atmos». This is an evolution of the «surround» sound traditionally used for this type of performance. Producing this type of sound is neither simple nor common, and the challenge was twofold for our teams; but **they were united around a common desire: to serve our clients.** 



# it's here... the IXI 5!

Our strength lies in our ability to offer so-called «allin-one» services for clients who need to materialise their rights in images. This is why we recently launched our IXI 5 in order to broaden our offer and reduce subcontracting.

This new vehicle is **autonomous in movement and energy** thanks to a generator integrated into the engine. In addition, it is equipped with **new technologies**: 4-stream HD transmission, capture of up to 4 cameras, etc.

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**Igor Trégarot** Managing Director in charge of France Activities

Verv early on.

we made a commitment

to Canal + sports teams to preserve what had been

achieved and. whenever

possible, to upgrade the

devices to give them the best of our services...



# methodological note

### Preamble

In accordance with the new provisions of Article L 225-102-1 of the French Commercial Code, the AMP VISUAL TV® Group, and in particular its holding company, AMP INVES-TISSEMENT, reports on its non-financial performance in its 2021/2022 management report, the accuracy of which has been certified by an Independent Third Party Organisation, Group Y.

The purpose of this note is to explain the reporting methodology applied by AMP VISUAL TV for its extra-financial performance declaration (DPEF). It specifies the organisation of the process of collecting, validating and consolidating indicators, the responsibilities at the different levels of the process and the definitions useful for a good understanding of the data requested.

# **Reporting period**

The period used for this extra-financial performance declaration is the last financial year, i.e. from 1 April 2021 to 31 March 2022. However, for all social data, the scope covered is from 1 January to 31 December 2021.

# Perimeter

The scope of publication of non-financial information in the management report must be the Group's financial consolidation scope.

For this financial year, we have favoured a French perimeter for our reporting by focusing on the main legal structures that are part of our UES; Atlantic Média and Studios de France, whose capital links are illustrated below and cover an average of **98.78%** of the consolidated permanent workforce. We carried out an economic operation during this financial year, which was the purchase of Euromédia France's mobile video business. On this occasion, we integrated 130 new employees, buildings and vehicles into Atlantic Media.

# History

In order to be able to compare results from one year to the next, the historical information reported, when available, covers the years N and N-1, with the corresponding methodologies.

# **Data collection**

The data is collected directly from the contributors of the business units or from the departments concerned (Technical Department, French Activities Department, Human Resources Department, etc.) by the General Secretariat.

The timetable is based on the production of indicators during the second quarter of the year, followed by the drafting of associated comments.

**Social indicators:** Social information is collected centrally by the Human Resources Department. The HR data is established on the same definitions and bases of calculation as those of the Atlantic Media Social Balance Sheet and those of the BDESE of the Broadcast Services UES.

NB: The M/F professional equality index is calculated in proportion to the number of employees obtained (73/85).

**Environmental indicators:** environmental information is collected by the General Secretariat from the following sources: Excel tracking files, invoices, energy consumption reports, waste tracking slips, etc.

NB: Data on fuel consumption were previously reported as amounts spent in euros. In order to be consistent with the other data, we have now chosen to indicate them in m3 consumed. In addition, for the calculation of the carbon footprint, we have selected the most recent and relevant emission factors communicated by ADEME.

**Societal indicators:** societal information is collected by the General Secretariat from the following sources: Excel tracking files, invoices, membership certificates, etc.

NB: Some indicators are not relevant to our activity, such as the fight against food waste and food insecurity, respect for animal welfare, or the promotion of responsible, fair and sustainable food, and we have therefore chosen to exclude them.

# Coverage rate DPEF 2021-2022

The overall coverage rate of our DPEF is **98.78%** and breaks down as follows: Social (workforce within the scope): **100%**, Environmental: **98.17%**, Societal: **96.95%**.

# 2022-2023 objectives

We wish to continue our efforts to implement our Social Responsibility objectives, focusing on the social, environmental and societal issues specific to our activities. The takeover of mobile production activity EUROMEDIA FRANCE in November 2021 has strengthened our position as leader in the audiovisual market. Nevertheless, we must remain vigilant. Each department will have to reorganise itself to integrate the 130 new employees and prepare for the future while ensuring the continuity of our activities.

AMP VISUAL TV is carefully monitoring the impact of this acquisition on the well-being of its employees, its environment and its economic and financial situation.

### Back to our CSR objectives:

- To anchor our CSR policy in the long term with all our stakeholders
- 🔹 Develop our ethical commitment and compliance 💈
- Modernise our purchasing policy
- 🔸 Optimize our energy consumption 🗧
- Reduce and recycle our waste 3
- 🔸 Limit our CO2 emissions 🧐
- Acting in favour of professional equality M/F V

🧐 In progress 🛛 🗸 Goal achieved but work continues





### Exercice clos le 31 mars 2022

RAPPORT

DE L'ORGANISME TIERS INDEPENDANT SUR LES INFORMATIONS RSE

INSPECTION Accréditation n°3-1103

AMP INVESTISSEMENT ALLEE TITOUAN LAMAZOU ZONE ACTILONNE 85340 OLONNE SUR MER

www.groupey.fr



Société d'Expertise Comptable et de Commissariat aux Comptes Inscrite au tableau de l'Ordre de la Région Poitou-Charentes-Vendée – Membre de la Compagnie Régionale de Poitiers Membre indépendant du réseau Nexia International - Membre de l'Association Technique A.T.H.

SAS au capital de 37 000 € Siège social : 53 rue des Marais - CS 18421 - 79024 NIORT Cedex - Tél. : 05 49 32 49 01 RCS NIORT B 377 530 563 - APE 6920 Z - TVA : FR 10 377 530 563

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NIORT 53 rue des Marais CS 18421 79024 NIORT Cedex Tél.: 05 49 32 49 01 www.groupey.fr

#### Commentaire

Sans remettre en cause la conclusion exprimée ci-dessus et conformément aux dispositions de l'article A. 225-3 du code de commerce, nous formulons le commentaire suivant :

 Nous vous invitons à exprimer les indicateurs clés de performance retenus par AMP Investissement sous forme de ratios permettant ainsi de réfléchir à la dynamique des données face à la fluctuation des activités d'une année sur l'autre et ce, de façon à assurer la comparabilité des indicateurs clés de performance.

#### Préparation de la déclaration de performance extra-financière

L'absence de cadre de référence généralement accepté et communément utilisé ou de pratiques établies sur lesquels s'appuyer pour évaluer et mesurer les Informations permet d'utiliser des techniques de mesure différentes, mais acceptables, pouvant affecter la comparabilité entre les entités et dans le temps.

Par conséquent, les Informations doivent être lues et comprises en se référant au Référentiel dont les éléments significatifs sont présentés dans la Déclaration.

#### Limites inhérentes à la préparation des Informations

Les Informations peuvent être sujettes à une incertitude inhérente à l'état des connaissances scientifiques ou économiques et à la qualité des données externes utilisées. Certaines informations sont sensibles aux choix méthodologiques, hypothèses et/ou estimations retenues pour leur établissement et présentées dans la Déclaration.

#### Responsabilité de l'entité

Il appartient au Conseil d'administration

- De sélectionner ou d'établir des critères appropriés pour la préparation des Informations ;
- D'établir une Déclaration conforme aux dispositions légales et réglementaires, incluant une présentation du modèle d'affaires, une description des principaux risques extra-financiers, une présentation des politiques appliquées au regard de ces risques ainsi que les résultats de ces politiques, incluant des indicateurs clés de performance et par ailleurs les informations prévues par l'article 8 du règlement (UE) 2020/852 (taxonomie verte);
- Àinsi que de mettre en place le contrôle interne qu'il estime nécessaire à l'établissement des Informations ne comportant pas d'anomalies significatives, que celles-ci proviennent de fraudes ou résultent d'erreurs.

La Déclaration a été établie en appliquant le Référentiel de l'entité tel que mentionné ci-avant.

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#### Responsabilité de l'organisme tiers indépendant

Il nous appartient, sur la base de nos travaux, de formuler un avis motivé exprimant une conclusion d'assurance modérée sur :

- la conformité de la Déclaration aux dispositions prévues à l'article R. 225-105 du code de commerce ;
- la sincérité des informations historiques (constatées ou extrapolées) fournies en application du 3°, du 1 et du II de l'article R. 225-105 du code de commerce, à savoir les résultats des politiques, incluant des indicateurs clés de performance, et les actions, relatifs aux principaux risques.

Comme il nous appartient de formuler une conclusion indépendante sur les Informations telles que préparées par la direction, nous ne sommes pas autorisés à être impliqués dans la préparation desdites Informations, car cela pourrait compromettre notre indépendance.

Il ne nous appartient pas de nous prononcer sur :

- le respect par l'entité des autres dispositions légales et réglementaires applicables (notamment en matière d'informations prévues par l'article 8 du règlement (UE) 2020/852 (taxonomie verte), de plan de vigilance et de lutte contre la corruption et l'évasion fiscale);
- la sincérité des informations prévues par l'article 8 du règlement (UE) 2020/852 (taxonomie verte) :
- la conformité des produits et services aux réglementations applicables.

#### Dispositions règlementaires et doctrine professionnelle applicable

Nos travaux décrits ci-après ont été effectués conformément aux dispositions des articles A. 225-1 et suivants du code de commerce et à la doctrine professionnelle de la Compagnie nationale des commissaires aux comptes relative à cette intervention tenant lieu de programme de vérification.

#### Indépendance et contrôle qualité

Notre indépendance est définie par les dispositions prévues à l'article L. 822.11 du code de commerce et le code de déontologie de la profession de commissaire aux comptes. Par ailleurs, nous avons mis en place un système de contrôle qualité qui comprend des politiques et des procédures documentées visant à assurer le respect des textes légaux et règlementaires applicables, des règles déontologiques et de la doctrine professionnelle de la Compagnie nationale des commissaires aux comptes relative à cette intervention.

#### Moyens et ressources

Nos travaux ont mobilisé les compétences de 3 personnes et se sont déroulés entre les mois de juin et de juillet 2022 sur une durée totale d'intervention d'environ 3 semaines.

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Nous avons fait appel, pour nous assister dans la réalisation de nos travaux, à nos spécialistes en matière de développement durable et de responsabilité sociétale.

Nous avons mené 9 entretiens avec les personnes responsables de la préparation de la Déclaration, représentant notamment les directions générale, administration, finances, gestion des risques, conformité, ressources humaines, santé et sécurité, environnement et achats].

#### Nature et étendue des travaux

Nous avons planifié et effectué nos travaux en prenant en compte le risque d'anomalies significatives sur les Informations.

Nous estimons que les procédures que nous avons menées en exerçant notre jugement professionnel nous permettent de formuler une conclusion d'assurance modérée :

- nous avons pris connaissance de l'activité de l'ensemble des entités incluses dans le périmètre de consolidation et de l'exposé des principaux risques sociaux ;
- nous avons apprécié le caractère approprié du Référentiel au regard de sa pertinence, son exhaustivité, sa fiabilité, sa neutralité et son caractère compréhensible, en prenant en considération, le cas échéant, les bonnes pratiques du secteur ;
- nous avons vérifié que la Déclaration couvre chaque catégorie d'information prévue au III de l'article L. 225-102-1 en matière sociale et environnementale;
- nous avons vérifié que la Déclaration présente les informations prévues au II de l'article R. 225-105 lorsqu'elles sont pertinentes au regard des principaux risques et comprend, le cas échéant, une explication des raisons justifiant l'absence des informations requises par le 2<sup>ème</sup> alinéa du III de l'article L. 225-102-1;
- nous avons vérifié que la Déclaration présente le modèle d'affaires et une description des principaux risques liés à l'activité de l'ensemble des entités incluses dans le périmètre de consolidation], y compris, lorsque cela s'avère pertinent et proportionné, les risques créés par ses relations d'affaires, ses produits ou ses services ainsi que les politiques, les actions et les résultats, incluant des indicateurs clés de performance, afférents aux principaux risques :
- nous avons consulté les sources documentaires et mené des entretiens pour :
  - apprécier le processus de sélection et de validation des principaux risques ainsi que la cohérence des résultats, incluant les indicateurs clés de performance retenus, au regard des principaux risques et politiques présentés, et
  - corroborer les informations qualitatives (actions et résultats) que nous avons considérées les plus importantes;
- Nous avons vérifié que la Déclaration couvre le périmètre consolidé, à savoir l'ensemble des entités incluses dans le périmètre de consolidation conformément à l'article L. 233-16 :
- Nous avons pris connaissance des procédures de contrôle interne et de gestion des risques mises en place par l'entité et avons apprécié le processus de collecte visant à l'exhaustivité et à la sincérité des Informations;
- Pour les indicateurs clés de performance et les autres résultats quantitatifs que nous avons considérés les plus importants présentés en Annexe 1, nous avons mis en œuvre :
  - des procédures analytiques consistant à vérifier la correcte consolidation des données collectées ainsi que la cohérence de leurs évolutions;
  - des tests de détail sur la base de sondages ou d'autres moyens de sélection, consistant à vérifier la correcte application des définitions et procédures et à rapprocher les données des pièces justificatives. Ces travaux ont été menés auprès d'une sélection d'entités contributrices et couvrent entre 7% et 100% des données consolidées sélectionnées pour ces tests;

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